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Automatyzacja w strategii RM - case study Price Optimizer RMS

Piotr Olesiński, Product Manager @YieldPlanet

Kraków, 10.04.2019



#### Agenda

- Introduction to PO RMS
- 15 cases
- GIFT

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#### **Price Optimizer**

RMS + CHM = algorithms & distribution:

- Automated Revenue Management
- Manual control at one screen
- Optimized prices, availabilities and restrictions
- Near real-time recalculation & distribution
- Boosted RevPAR



## **Price Optimizer**

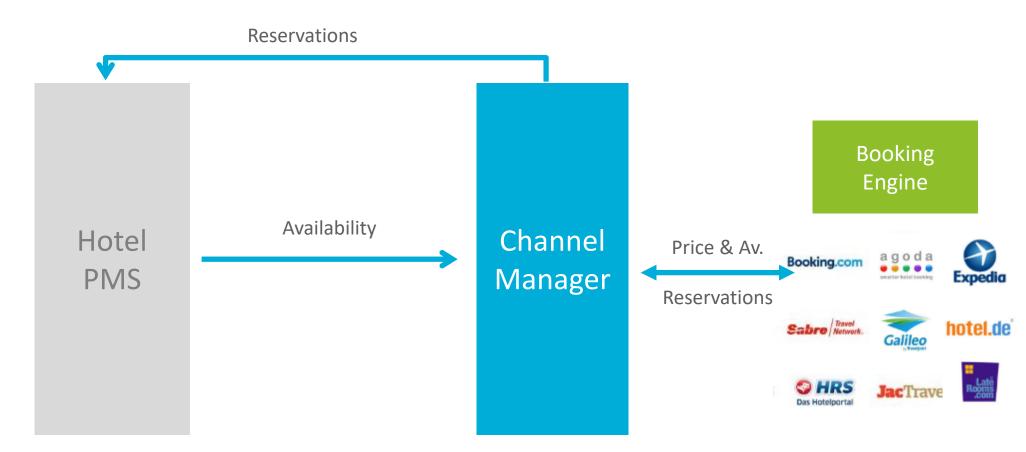
For whom?

- Hotels and aparthotels
- Focused on yieldable segments
- City or resorts
- Independent or small chains, 3-5\*

(PMS)

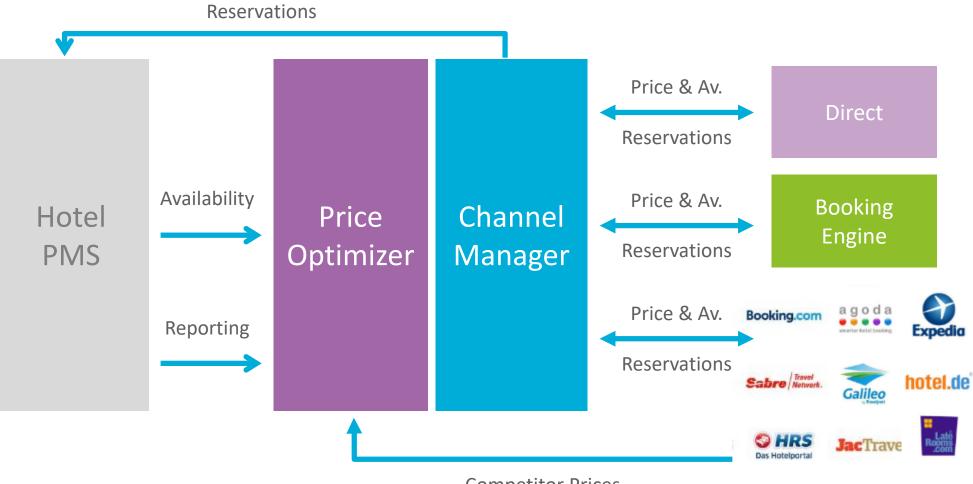


#### **CHM-only information flow**





### **Price Optimizer information flow**



**Competitor Prices** 

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| 19-04-10       | )<br>111       | 1P 2P                 | 3P 4P                  | 1 🔹           | BARREF        | *             | C EM           | ulti-C | Day Update       | De                            | ite To [     | Date           | Weekday          | y To Wee         | skday                 |   |
|----------------|----------------|-----------------------|------------------------|---------------|---------------|---------------|----------------|--------|------------------|-------------------------------|--------------|----------------|------------------|------------------|-----------------------|---|
| lide 🔹 <       | Wed<br>10.04.  | Thu<br>11.04.         | Fri<br>12.04.          | Sat<br>13.04. | Sun<br>14.04. | Mon<br>15.04. | Tue<br>16.04.  | >      | Details fo       | or Thu                        | rsda         | y. 11 /        | April 2          | 019              |                       |   |
| Events         |                |                       |                        |               |               |               |                |        | Season           |                               | High         | Seaso          | n                | ۳                |                       |   |
| Stop Sell      |                |                       |                        |               |               |               |                |        |                  |                               |              |                |                  |                  |                       |   |
| Season         | High<br>Season | High<br>Season        | Mid<br>Season          | Low<br>Season | Low<br>Season | Mid<br>Season | High<br>Season |        | Apply<br>Changes |                               | Dotai        | s              | Cance            | a .              |                       |   |
| <              | Wed 10.04.     | Thu<br>11.04.         | Fri<br>12.04.          | Sat<br>13.04. | Sun<br>14.04. | Mon<br>15.04. | Tue<br>16.04.  | >      | Price            |                               | Gener        | al Availat     | sility           |                  |                       |   |
| Availability   | 2 (2)          | 7 (7)                 | 43 (43)                | 23 (23)       | 38 (38)       | 3 (3)         | 38 (38)        |        | Price Level      | Rate<br>Plan<br>Price<br>(1P) | PMS<br>Aval. | Cancel<br>PBTY | Over-<br>booking | Master<br>Avail. | Rote<br>Plan<br>Avail | M |
| Price<br>Level | 7              | 7                     | 3                      | 2             | 2             | 5             | 4              |        | 7 🛟<br>Set0 🕐    |                               | з            | 12             | +2<br>Set 0      | 7 (7)            |                       |   |
| SUP            | 307<br>2 2nt   | 308 🔨<br><u>6</u> 2nt | 204 🔨<br><u>11</u> Int | 102<br>11 Int | 102<br>16 int | 205<br>0 2nt  | 304<br>9 int   |        | ні 🗘 🛛           | (308)                         | 5            | •2 <b>0</b>    | +2 <b>0</b>      | 6 (6)            | 6                     |   |
| STD SGL        | 307<br>0 2nt   | 307<br>0 2nt          | 205 ጵ<br>10 int        | 102<br>9 Int  | 103<br>5 int  | 205<br>0 2nt  | 304<br>9 3nt   |        | · ^ -            | (307)                         | 0            | 0 <b>6</b>     | • 0              | 0 (0)            | 0                     |   |
| STD DB         | 307<br>0 2nt   | 307<br><u>1</u> 2nt   | 205 ጵ<br><u>16</u> lnt | 102<br>2 Int  | 103<br>14 Int | 205<br>0 2nt  | 304<br>15 2nt  |        | 700<br>¥         | (307)                         | 1            | 0 <b>B</b>     | • 0              | 1(1)             | 1                     |   |
| APT            | 307<br>0 2nt   | 307<br>0 <u>2ns</u>   | 203<br>0 <u>201</u>    | 102<br>0 int  | 102<br>0 lnt  | 205<br>1 2nt  | 304<br>1 lnt   |        | · •              | (307)                         | 0            | 00             | •0               | 0 (0)            | 0                     | a |
| JUN            | 307<br>0 2nt   | 307<br>0 2nt          | 203<br>6 1nt           | 102<br>1 Int  | 102<br>3 Int  | 205<br>2 2nt  | 304<br>4 1nt   |        | <pre>'* 0</pre>  | (307)                         | 0            | 00             | •0               | 0 (0)            | 0                     |   |
|                | 0 Ent<br>307   | 0 <u>2ns</u><br>307   | 0 <u>2nt</u><br>203    | 0 int         | 0 Int<br>102  | 1 2nt<br>205  | 1 Int<br>304   |        | 7 🗘 🛛            | ()                            |              | -              | -                |                  |                       | 0 |

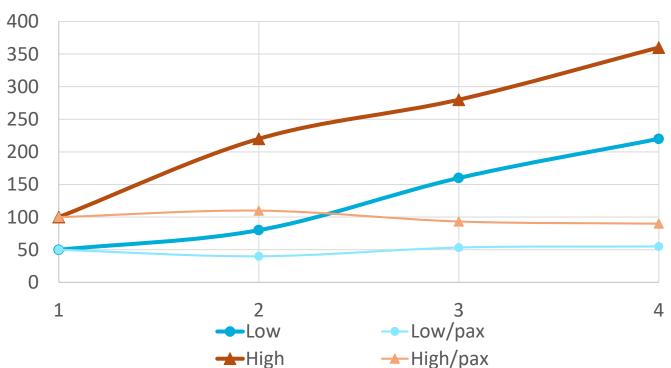
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#### Use cases!

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## (disclosure)

→Attract small groups (families) in High season
→Attract pairs in Low season



Price (pax)



→Attract pairs at high occupancy





→Attract long stays in Low season

| Formula #1        | substract V 15 percent V per room V       |        |
|-------------------|---|--------|
| Crop the price    | Min: none Max: none                       |        |
| Valid in weekdays | 🖉 Mon 🖉 Tue 🖉 Wed 🖉 Thu 🖉 Fri 🖉 Sat 🖉 Sun | Delete |
| Valid in seasons  | Wkday ×                                   |        |
| Formula #2        | substract v 10 percent v per room v       |        |
| Crop the price    | Min: none Max: none                       |        |
|                   |   | Delete |
| Valid in weekdays | 🖉 Mon 🕑 Tue 🕑 Wed 🖉 Thu 🖉 Fri 🖉 Sat 🖉 Sun |        |
| Valid in seasons  | Winter X Wknd X WkndLOW X WinterLow X     |        |
| Formula #3        | substract V 5 percent V per room V        |        |
| Crop the price    | Min: none Max: none                       | Delete |
| Valid in weekdays | 🖉 Mon 🖉 Tue 🖉 Wed 🖉 Thu 🖉 Fri 🖉 Sat 🖉 Sun | Delete |
| Valid in seasons  | Hi X HiNoUpgrade X                        |        |
|                   | Add new formula                           |        |

|        |                        | A MAR |
|--------|------------------------|-------|
| Season | Long stay RP reduction |       |
| Low    | 15%                    |       |
| Medium | 10%                    | -     |
| High   | 5%                     |       |
| - SE 2 | 2144                   |       |



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#### → Avoid too many cancellations in high season

| Formula #1        | substract <b>v</b> 15 percent <b>v</b> per room <b>v</b> |        |
|-------------------|--|--------|
| Crop the price    | Min: none Max: none                                      | _      |
| Valid in weekdays | 🖉 Mon 🖉 Tue 🖉 Wed 🖉 Thu 🖉 Fri 🖉 Sat 🖉 Sun                | Delete |
| Valid in seasons  | Wkday ×  |        |
| Formula #2        | substract v 10 percent v per room v                      |        |
| Crop the price    | Min: none Max: none 🚯                                    | Delete |
| Valid in weekdays | 🖉 Mon 🖉 Tue 🖉 Wed 🖉 Thu 🖉 Fri 🖉 Sat 🖉 Sun                | Delete |
| Valid in seasons  | Winter X Wknd X WkndLOW X WinterLow X                    |        |
| Formula #3        | substract V 5 percent V per room V                       |        |
| Crop the price    | Min: none Max: none                                      |        |
| Valid in weekdays | 🖉 Mon 🖉 Tue 🖉 Wed 🧭 Thu 🖉 Fri 🖉 Sat 🖉 Sun                | Delete |
| Valid in seasons  | Hi X HiNoUpgrade X                                       |        |
|                   | Add new formula  |        |

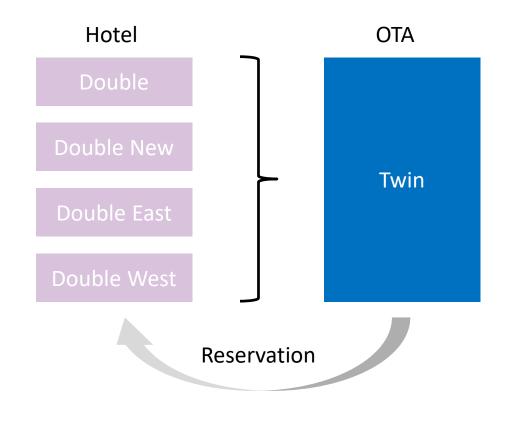


|        | Non-Ref | Ref   |
|--------|---------|-------|
| Low    | -       | +10%  |
| Medium | -       | +20%  |
| High   | -       | Close |



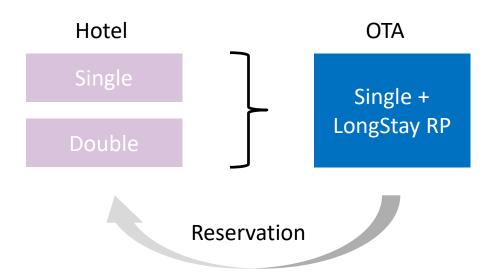
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→Sell all double-occupancy rooms as Twin
→Transfer reservation to the PMS
→Avoid overbooking on hotel level



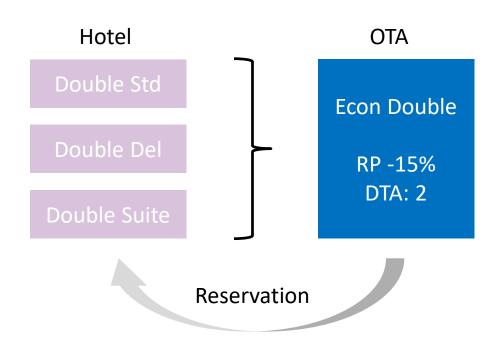


→Allow more availability for longer stay (long rental in apartments!)



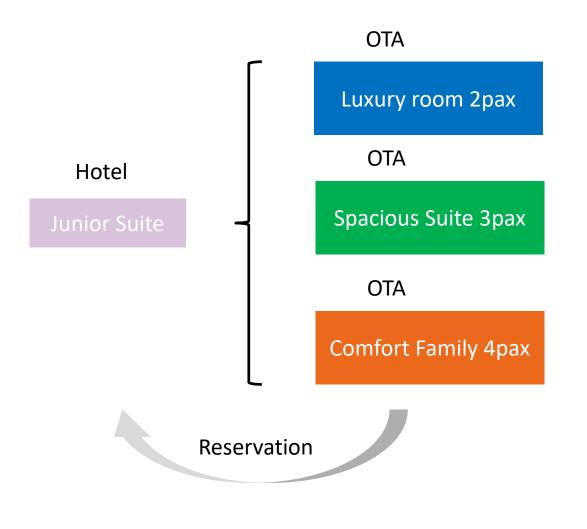


→Sell remaining rooms but do not threaten your OTB clients with a lower price



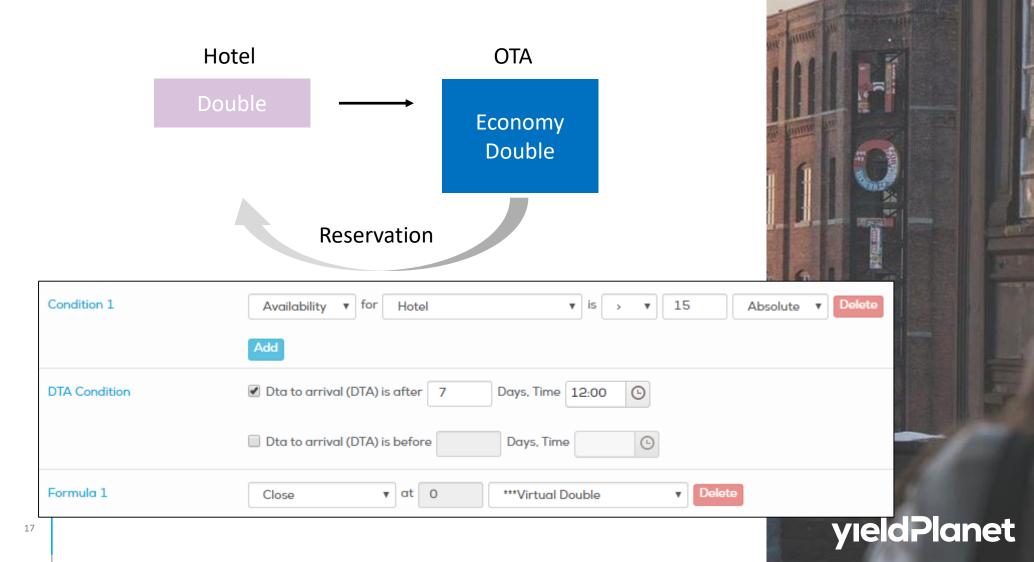


→Sell one physical room as different products



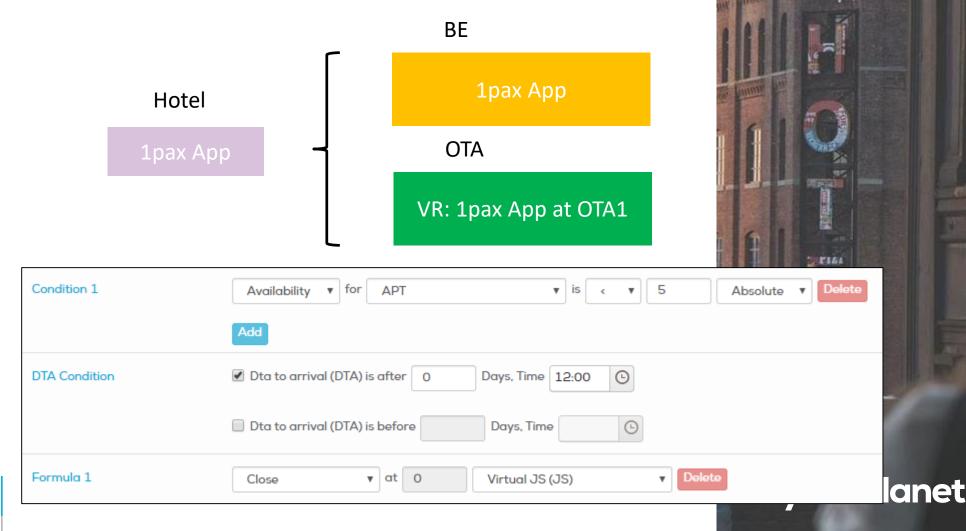


→At lower demand sell double to fill up the hotel



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→Close the selected room at the most commisionable channel at high occupancy/forecast



→Avoid booking all rooms at the same price (dynamic pricing applied)

| Condition 1   | Availability 🔻 for Hotel                   | ▼ is >= ▼ 0 Absolute ▼ Delete |
|---------------|--|-------------------------------|
|               | Add  |                               |
| DTA Condition | ✓ Dta to arrival (DTA) is after 0 Days, Ti | me 12:00 🕑                    |
|               | Dta to arrival (DTA) is before Days,       | Time                          |
| Formula 1     | CapOccupancy v at 5 STD D                  | B T Delete                    |
|               |  |                               |

→Close high commision channel if the forecast is high enough

| Condition 1   | Forecast v for Hotel                          | ▼ is >= ▼ 85 Percent ▼ Delete |
|---------------|---|-------------------------------|
| DTA Condition |   |                               |
| DTA Condition | Dta to arrival (DTA) is after 30     Days, Ti | me 12:00 🕓                    |
|               | Dta to arrival (DTA) is before Days,          | Time 🕒                        |
| Formula 1     | Close 🔻 at 🔹 ***Virtu                         | al Single <b>v</b> Delete     |

Make full use of the booking windows:

 $\rightarrow$  Close Expedia at 60 DTA if OTB > 60%

(avoid commision)

→Reopen Expedia at DTA 30 if av. < 4

(fill up the hotel)

 $\rightarrow$  Close all OTAs if av. < 2

(leave the last room for direct bookings)

→Open b.com at 0 DTA

(higher chance to sell the last room at this channel)



→Ensure no sales at channels with guaranteed allotment

#### Zero availability prevention:

| YP Room Name                      | Close Out Max Price | Close Out Min Length Of Stay |
|-----------------------------------|---------------------|------------------------------|
| Standard single                   | 500.00              | 10                           |
| Standard double for 2 persons     | 500.00              | 2                            |
| ***Eco Single Room (virtual EZ)   | 343.00              | 2                            |
| ***Eco Double Room (Virtual DZ S) | 434.00              | 2                            |
| Superior                          | 500.00              | 2                            |
| Junior suite                      | 500.00              | 2                            |
| Apartment                         | 500.00              | 2                            |



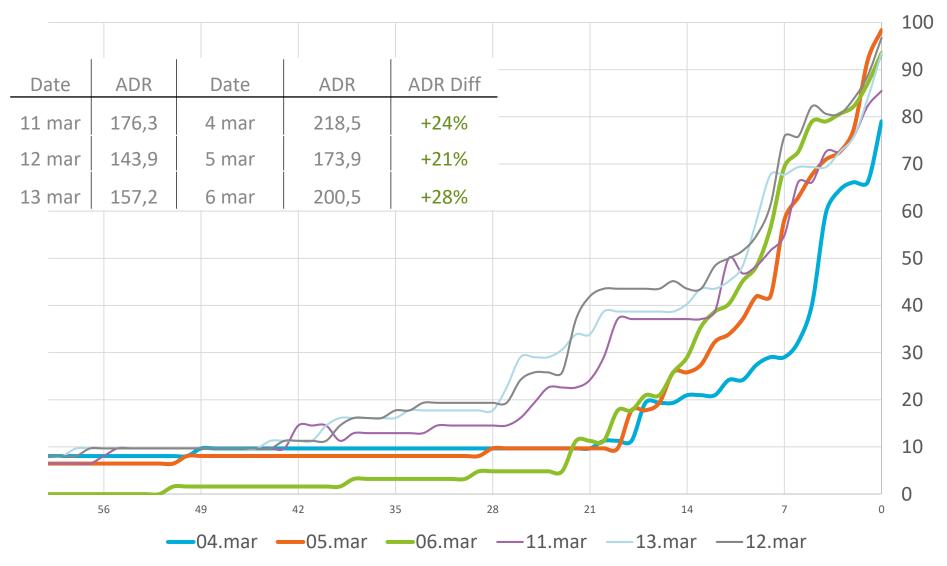
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→Earn more during the biggest event/fairs in the city (or around)

Geneva International Motor Show case



### Occupancy [%] (DTA)





# Implementation process

- Technical setup
- Strategic workshop
- System set-up
- Switch



#### **VOUCHER:**

1 h remote RM consultancy

1 - NEB WATENT

(540) 1

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piotr.olesinski@yieldplanet.com / sales@yieldplanet.com

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Lines: